



BY ELECTRONIC MAIL (tsullivan@rookhldgs.com)

December 12, 2025

Mr. Jared Isaacman
Nominee to be Administrator of the National Aeronautics and Space Administration
Executive Chairman, Shift4
3501 Corporate Parkway
Center Valley, PA 18034

Dear Mr. Isaacman:

Congratulations on your nomination by President Trump to be Administrator of the National Aeronautics and Space Administration (NASA). SpaceX is in receipt of your letter dated December 11, 2025, in which you request that SpaceX release you from the confidentiality restrictions in the non-disclosure agreement (NDA) and Service Agreements you signed with SpaceX on October 15, 2020, October 19, 2021, and November 11, 2022. We understand your request stems from the request by Senator Markey to share “the amount you paid SpaceX for” the spaceflight missions you procured from SpaceX.

Leaving aside the baseless premise for Senator Markey’s request, the information he is asking us to release comprises confidential, competition sensitive, and proprietary pricing. Accordingly, SpaceX respectfully denies your request.

Best regards,

A handwritten signature in blue ink, appearing to read "C. Cardaci".

Christopher Cardaci
VP, Legal