

11 December 2025

Space Exploration Technologies Corp.
1 Rocket Road
Hawthorne, CA 90250
Attention: Mat Dunn, VP of Government Affairs

Dear Mr. Dunn,

First, reference is hereby made to the following agreements:

- a) The October 15, 2020, Mutual Non-Disclosure Agreement between Space Exploration Technologies Corp. ("SpaceX") and Mr. Jared Isaacman (the "NDA").
- b) The following agreements between RookX, LLC ("Rook") and SpaceX, each dated October 19, 2021, (i) Space Flight Services Agreement (Mission 1) (the "Mission 1 Agreement"), (ii) Space Flight Services Agreement (Mission 2) (the "Mission 2 Agreement"), and (iii) Space Flight Services Agreement (Mission 3) (the "Mission 3 Agreement" and, together with the Mission 1 Agreement and the Mission 2 Agreement, the "Space Flight Agreements"), all as amended by Amendment #1 to the Space Flight Services Agreements dated November 11, 2022 (the Space Flight Agreements, as amended, are referred to herein as the "Services Agreements").

Second, on December 11, 2025, I received a request from United States Senator Edward J. Markey asking that I be immediately released from the confidentiality restrictions in the NDA and Service Agreements for the purpose of enabling me to disclose to the Senator's office the amount I paid SpaceX under the Services Agreement. A copy of the Senator's letter is attached for reference.

Finally, consistent with the Senator's request and my commitment during the December 3, 2025, Senate Commerce, Science, and Transportation Committee nomination hearing to facilitate this matter, I hereby reiterate the request for my release from these confidentiality restrictions and for permission to disclose the applicable financial information.

I appreciate your prompt attention to this matter.

Thank you,


Jared Isaacman

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December 11, 2025

Jared Isaacman

Nominee to be Administrator of the National Aeronautics and Space Administration

Executive Chairman, Shift4

3501 Corporate Parkway

Center Valley, PA 18034

Dear Mr. Isaacman,

During the Senate Commerce, Science and Transportation Committee's recent hearing to consider your nomination to be the Administrator of the National Aeronautics and Space Administration (NASA), I requested that you publicly disclose the amount of money you paid SpaceX for two spaceflights and you agreed to request that SpaceX release you from any non-disclosure agreement (NDA) that would prevent you from disclosing that figure. Given this commitment, I request that you immediately ask to be released from any NDA and, upon SpaceX lifting any confidentiality restrictions, promptly disclose to my office the amount you paid SpaceX for these flights. The American people deserve a NASA Administrator who will prioritize America's leading role in exploring and understanding the universe, not one who will prioritize enriching SpaceX's CEO, Elon Musk.

I look forward to working with you during your nomination process.

Sincerely,



Edward J. Markey
United States Senator